

STRENGTHENING THE CORE

Power Transmission Business

UNLOCKING
POTENTIAL THROUGH
TRANSFORMATION

14,000+
Installations globally

80+
Countries

24
New international
customers added in FY 26
in power transmission

₹ 485 Crores
Closing order book
(⤴ 25%) as of March 31, 2026

STRATEGIC EDGE

- » 50-year track record (since 1976), with installations across 80+ countries across a wide range of applications and industrial segments
- » Cost advantage of 25-30% with faster delivery timelines as compared to European peers
- » Approved supplier to major global OEMs including Siemens, Everllence, Mitsubishi, Atlas Copco, and Doosan for gears and gearboxes, and to the Indian Navy for defence products and solutions
- » Fully integrated, world-class manufacturing set-up with ISO 9001, ISO 14001, OHSAS-18001 certifications; products are CE, ATEX Certified and conform to industry standards like API, AGMA, DIN and ISO
- » Modern assembly with fully integrated infrastructure (10 MW, 25 MW, and 90 MW test benches)

Note:

CE - Conformité Européenne, ATEX - ATmosphères EXplosibles, TRCU - Technical Regulations of the Customs Union, API - American Petroleum Institute, AGMA - American Gear Manufacturers Association, DIN - Deutsches Institut für Normung, ISO - International Organization for Standardization

STRATEGIC ROLE IN THE TEIL PORTFOLIO

- » High-margin, high-growth engineering business
- » Well positioned to expand its global footprint and accelerate export growth opportunity
- » Becomes a separate entity (Triveni Power Transmission Limited) from FY 27, opening prospects for faster growth and value creation with focussed management and judicious capital allocation while leveraging the debt free status



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THE OPPORTUNITY LANDSCAPE

Gears and Gearboxes segment

Rising enquiry flow

- » Significant increase in enquiry flow, supported by growth from the domestic segment; product enquiries nearly doubled, and those in the aftermarket segment increased by 43%

Strong market outlook

- » Robust industrial capex and economic growth are driving demand in the domestic product segment within high-speed gears
- » Globally, rising industrial output and ageing installed base across developed economies are driving demand for new power transmission equipment and replacements, respectively, expanding opportunities for Indian players with proven technical expertise and low cost

Defence segment

Defence indigenisation in India

- » Strong government emphasis on indigenisation, with the introduction of the Defence Procurement Manual 2025 and decentralising emergency procurement to the command level

Defence deglobalisation

- » Global geopolitical tensions and supply chain diversification are opening export opportunities for credible Indian manufacturers through friend-shoring and trusted sourcing partnerships

HOW TRIVENI IS STRENGTHENING THE CORE

Gears and Gearboxes segment

International market thrust

Incorporated Swiss subsidiary and opened a European sales office

Relationship-building efforts with high-profile, global OEMs to enrich customer portfolio

Participation in several premier and prestigious international exhibitions to enhance global brand visibility

Digital transformation

Deployed smart factory solution to enhance productivity and operational agility by leveraging data and advanced analytics.

ERP migration to the cutting-edge SAP HANA platform alongside implementing CRM, HRMS and Digital Factory solutions.

Operational excellence and margin improvement

Improved margins through better product mix (larger, high-value gearboxes) and cost optimisation efforts.

Business expansion

Capacity scaling from ₹ 400 crores to ₹ 700 crores is underway, with expected completion by September 2026.

Expansion includes a new bay (grinder/hobber/equipment) for products and a dedicated aftermarket bay.

Supplied qualification orders for pumps and compressors to major customers, opening potential to scale presence in the Oil and Gas sector.

Defence segment

Capacity expansion

Installed/commissioned key items of machinery at the new multi-modal Defence manufacturing facility in Mysuru

Adequate space and infrastructure available for future expansion.